



Board of Commissioners Meeting Agenda Item Submittal

Item To Be Considered: Draft Budget and Capital Improvements Plan (CIP) Discussion

Board Meeting Date: **April 25, 2022**

Prepared By: **Paula Webb, Town Manager**

Overview: A draft FY 22/23 Budget and CIP is prepared for discussion and further guidance. The Manager and Finance Director have met twice with each department director to date in preparation of this draft. It is also acknowledged that the American Rescue Plan funding allocations were extremely helpful with updating the CIP plan and other items that would typically have been requested through the budget submittals. Funded highlights include:

- 3% COLA (average proposed COLA's gathered to date suggest 7%)
- New Personnel \$112,887 (Project Coordinator & Maintenance Technician)
- Proud City Website one time cost of \$6,000 and \$1,200 annual Support/Maintenance
- Municode Agenda Manager Subscription \$3,600
- NCLM Property & Casualty Increased 9.4%
- NCLM Workers Comp Decreased 5%
- NCLM Group Health Insurance Decreased 3%
- CIP \$144,366
- Capital Outlay \$214,900

Only two major budget requests were unfunded (to date):

- Facility Supervisor \$58,890
- Snap On Contract \$25,000

The current draft is balanced with zero appropriation from fund balance.

The CIP, originally adopted in FY 17/18, is re-introduced, following a three-year absence/deferral. Additional work can be done to the document if there is support to re-implement the plan. A simpler approach can be accomplished through notations during budget deliberations and noted in the final Budget Ordinance. It should be noted that allocations to the CIP must remain as capital expenditures. Although amendments can be made, once allocated as capital funds they cannot be returned to the General Fund for other appropriations.

Background Attachment(s): Draft FY 22/23 Budget and CIP

Recommended Action: Provide Guidance on further FY 22/23 Budget and CIP development.

Action: _____

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

EXPENDITURES							
DEPARTMENT		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
#	Name	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
411	Governing Body	28,474	13,403	27,422	24,918	31,332	29,902
412	Admin Services	368,626	420,376	410,302	385,982	337,840	362,275
414	Finance	228,695	299,455	253,881	245,755	264,209	265,670
415	Legal	36,705	299,455	57,000	42,000	43,000	43,000
426	Public Buildings	449,422	323,543	412,907	408,398	410,224	389,207
430	Fire	649,863	802,961	796,411	807,123	1,001,070	1,043,976
435	Permitting	167,043	208,463	259,117	228,512	287,513	360,338
450	Police	967,910	955,745	1,043,180	1,039,346	1,066,353	1,057,109
451	Streets-Public Works	161,585	297,382	197,113	194,788	232,688	391,466
452	Streets - State Aid	90,291	80,513	105,081	100,441	116,931	111,526
613	Parks & Recreation	251,543	316,572	338,538	320,812	455,550	357,647
615	Church Street Town Dock	4,574	7,210	13,708	9,186	42,757	7,590
620	Emergency Mgmt	334,342	146,120	115,345	115,455	1,125	1,125
621	Festivals & Events	73,841	5,297	119,554	97,135	124,496	122,849
900	Non-Departmental	488,137	548,142	428,158	424,544	424,924	450,552
TOTAL GENERAL FUND EXPENDITURES		\$ 4,301,051	\$ 4,724,638	\$ 4,577,716	\$ 4,444,396	\$ 4,840,012	4,994,233
	Excess Revenue over Expenditures				\$ (330,493)	\$ (278,145)	\$ 0.00
					\$ 147,762		
	ENTERPRISE FUNDS						
30	STORM WATER ENTERPRISE FUND				\$ 190,611	\$ 145,409	\$ 144,215
31	SOLID WASTE ENTERPRISE FUND				\$ 433,084	\$ 423,025	\$ 446,121
	TOTAL ENTERPRISE FUND EXPENDITURES				\$ 623,695	\$ 568,433	\$ 590,336
	Excess Revenue over Expenditures				\$ -	\$ -	\$ -
	Total Annual Budget				\$ 5,068,090	\$ 5,408,445	\$ 5,584,569

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

REVENUES							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-300-0100	TAXES-AD VALOREM - CURRENT F/Y	1,726,445	1,817,714	1,854,122	1,835,580	2,344,648	2,344,648
11-300-0110	TAXES-AD VALOREM - PRIOR YEARS	6,867	13,588	10,000	6,825	10,000	10,000
11-300-0120	TAXES-PENALTIES/INTEREST	3,971	6,754	5,000	4,169	5,000	5,000
11-310-0200	TAXES-SALES & USE TAX	951,259	1,147,380	1,050,000	1,100,000	1,050,000	1,200,000
11-310-0250	TAXES-OCCUPANCY	71,088	78,930	50,000	75,607	50,000	95,850
11-310-0260	TAXES-BEER & WINE	14,018	13,898	14,000	14,000	14,000	14,000
11-310-0270	TAXES-UTILITY FRANCHISE	238,640	230,090	230,000	230,000	230,000	230,000
11-310-0300	POLICE DONATIONS	4,320	1,505	1,500	1,500	1,500	1,500
11-320-0310	FIRE DONATIONS	550	225	300	300	300	300
11-320-0320	PARK DONATIONS	-	-	-	-	-	-
11-320-0340	DONATIONS-MEMORIAL TREE	-	-	-	-	-	-
11-330-0400	SIDEWALK DEVELOPMENT FEE	8,927	2,270	-	12,550	-	-
11-330-0405	FEES/COURT FACILITIES	5,518	3,762	3,000	3,000	3,000	3,000
11-330-0410	TDA ADMINISTRATIVE FEE	4,100	6,470	9,410	9,410	9,410	9,410
11-330-0415	TOWN MARINA FEES	17,090	26,750	19,000	19,675	24,000	24,000
11-330-0430	FEES-BLDG PERMITS,INSPECTIONS, PLANNING & ZONING	243,208	293,725	215,000	130,933	175,000	175,000
11-330-0440	HOMEOWNER'S RECOVERY FEES	830	1,470	500	500	500	500
11-330-0460	LEASES (Spectrum;106 Church St; 502 Church St; Community Room)	55,818	45,379	62,255	61,956	62,255	73,510
11-340-0500	RENTAL FEES-OTHER ROOMS	230	460	1,500	2,160	1,800	1,800
11-340-0501	RENTAL FEES - PARKS	2,298	2,130	2,200	3,685	3,300	3,300
11-340-0502	RENTAL FEES - RECREATION ROOMS	14,380	10,025	10,000	17,930	17,000	17,000
11-340-0503	REC PROGRAM/CONTRACT FEES	21,221	26,073	30,000	26,442	51,585	51,585
11-340-0504	RENTAL FEES-OLD TOWN HALL	-	-	500	150	500	500
11-350-0525	SOLID WASTE DISPOSAL TAX	2,307	2,320	2,079	2,079	2,079	2,119
11-355-0550	REFUNDS-GAS TAX	8,999	10,216	9,600	9,600	9,600	9,600
11-360-0600	STATE RD - POWELL BILL	82,342	80,205	80,205	108,171	80,205	111,526
11-365-0700	COUNTY FUNDING/FIRE DEPT	175,445	170,995	174,087	174,087	177,037	177,037
11-365-0701	TAXES-ABC DISTRIBUTION	45,657	62,126	50,000	50,000	50,000	60,000
11-370-0800	INVESTMENT EARNINGS/GF	41,710	1,080	1,000	1,000	1,000	1,000
11-370-0810	SALE OF FIXED ASSETS	3,190	1,306	-	13,857	-	-
11-370-0820	ONWASA-SATELLITE OFFICE PAYMENT	35,000	35,000	35,000	35,000	35,000	35,000
11-370-0830	MISCELLANEOUS INCOME	27,689	48,243	-	170	-	-
11-370-0843	PARADE	1,900	(25)	1,000	1,325	1,500	1,500
11-370-0845	FESTIVALS & EVENTS	45,010	7,355	19,800	39,685	45,000	45,000
11-370-0855	POLICE REIMBURSEMENT	2,922	2,467	-	1,483	-	-

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

11-370-0860	POLICE DRUG SUBSTANCE	3,087	-	-	-	-	-
11-370-0870	LOAN PROCEEDS/GENERAL FUND	227,700	110,701	-	-	-	177,400
11-370-0880	INSURANCE PROCEEDS	180,646	9,126	-	-	-	-
11-380-0900	POLICE GRANTS	11,278	-	-	3,169	-	-
11-380-0910	FIRE GRANTS	-	1,729	-	-	56,649	56,649
11-380-0920	GRANT - WELLNESS/WORKERS' COMP(NCLM)	-	-	-	-	5,000	5,000
11-380-0927	GRANT-SWANSBORO TDA	13,000	-	-	-	-	6,500
11-380-0930	GRANTS-VARIOUS	240,666	329,368	89,660	49,160	13,000	13,000
11-390-0950	TRANSFER FROM OTHER FUNDS	-	-	-	-	-	-
11-390-0951	TRANSFER FROM CAPITAL RESERVE	31,458	123,634	60,000	60,000	32,000	32,000
11-390-0952	TRANSFER FROM PARK & REC RESERVE	-	-	-	-	-	-
11-399-0990	FUND BAL-POWELL BILL	-	-	8,745	8,745	-	-
11-399-0991	GF FUND BALANCE APPROPRIATED	-	-	478,255	-	-	-
	TOTAL GENERAL FUND REVENUES	\$ 4,570,781	\$ 4,724,444	\$ 4,577,718	\$ 4,113,903	\$ 4,561,867	4,994,233
	ENTERPRISE FUNDS						
	REVENUES						
	SOLID WASTE						
	USER FEES		\$ 399,232	\$ 448,321	\$ 433,084	\$ 423,025	\$ 446,121
	TRANSFER FROM GENERAL FUND		\$ 13,737	\$ -	\$ -	\$ -	\$ -
	APPROPRIATED FUND BALANCE		\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL:SOLID WASTE		\$ 412,969	\$ 448,321	\$ 433,084	\$ 423,025	\$ 446,121
	STORMWATER						
	USER FEES		\$ 133,961	\$ 187,273	\$ 152,936	\$ 139,994	\$ 138,499
	NCDOT-STREET SWEEPING/STREET MAINTENANCE		\$ 5,415	\$ 5,415	\$ 5,415	\$ 5,415	\$ 5,716
	TRANSFER FROM GENERAL FUND		\$ 13,774	\$ 32,261	\$ 32,261	\$ -	\$ -
	APPROPRIATED FUND BALANCE		\$ -		\$ -	\$ -	\$ -
	TOTAL:STORMWATER		\$ 153,150	\$ 224,949	\$ 190,611	\$ 145,409	\$ 144,215
	TOTAL REVENUES FOR ENTERPRISE FUNDS		\$ 566,118	\$ 673,270	\$ 623,695	\$ 568,433	\$ 590,336
	TOTAL REVENUES		\$ 5,290,563	\$ 5,250,987	\$ 4,737,598	\$ 5,130,300	\$ 5,584,569

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

GOVERNING BODY							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-411-1700	SALARIES-ELECTED OFFICIALS	8,819	8,968	9,147	9,147	9,270	9,360
11-411-1810	FICA	674	686	700	700	709	716
11-411-1930	SERVICES-PROFESSIONAL	-	713	-	-	-	-
11-411-2010	SUPPLIES - DEPARTMENT	2,206	195	1,500	1,500	1,500	1,500
11-411-3100	TRAVEL/CONFERENCE/TRAINING	1,961	52	6,600	3,700	7,925	6,425
11-411-3125	SUBSISTENCE	790	84	1,150	1,200	1,228	1,200
11-411-3910	ADS/NOTICES	606	556	1,000	270	500	500
11-411-4140	EXPENSE-RECORDATIONS	78	51	200	200	200	200
11-411-6900	CONTRIBUTIONS-AGENCIES	8,100	2,100	1,625	1,000	10,000	10,000
11-411-6920	EXPENSE-ELECTION	5,241	-	5,500	7,201	-	-
DEPARTMENT TOTAL		\$ 28,474	\$ 13,403	\$ 27,422	\$ 24,918	\$ 31,332	\$ 29,902
Mayor	500						
5 Commissioner	300						

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

ADMINISTRATIVE SERVICES							
LINE ITEM	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 ACTUAL	FY 2021-22 BUDGETED	FY 2021-22 PROJECTED	FY 2022-23 DEPT. REQUEST	FY 2022-23 MGR. RECOMMENDATION
11-412-1210	SALARIES-FULL TIME	246,392	271,378	255,403	236,913	216,753	231,766
11-412-1220	SALARIES-OVERTIME	39	276	-	283	-	-
11-412-1230	SALARIES-PART TIME	422	491	-	1,101	-	-
11-412-1231	LONGEVITY	1,319	1,519	1,519	1,413	1,494	1,569
11-412-1232	CELL PHONE STIPEND	1,938	2,250	2,381	2,005	1,800	1,800
11-412-1234	AUTO ALLOWANCE	3,000	3,600	3,600	3,600	3,600	3,600
11-412-1235	LIVING EXPENSES	(220)	-	-	-	-	-
11-412-1810	FICA	18,464	20,599	20,112	18,767	17,109	18,263
11-412-1815	FEES-OTHER	1,410	2,500	-	-	-	-
11-412-1820	RETIREMENT	23,686	30,875	36,210	33,049	31,898	34,997
11-412-1830	INSURANCE - GROUP	27,230	37,953	33,742	29,497	29,331	33,506
11-412-1930	SERVICES-PROFESSIONAL	25,039	24,365	22,389	22,389	3,000	10,800
11-412-1940	SERVICES-PLANNING CONSULTANT	-	2,245	5,000	5,000	5,000	-
11-412-1950	SERVICES-SOFTWARE SUPPORT	-	-	1,500	-	-	-
11-412-1990	SERVICES-OTHER	2,644	5,122	9,155	13,500	8,880	8,100
11-412-2010	SUPPLIES-DEPARTMENT	1,062	832	2,500	2,000	2,500	1,500
11-412-3100	TRAVEL/CONFERENCE/TRAINING	5,522	1,890	5,500	5,500	7,275	7,175
11-412-3150	TRANSPORTATION EXPENSE	-	-	500	-	-	-
11-412-3125	SUBSISTENCE	392	465	500	500	700	700
11-412-3910	ADS/NOTICES	487	263	325	500	500	500
11-412-4910	DUES/PROF SUBSCRIPTIONS	9,801	8,355	9,966	9,966	7,700	7,700
11-412-5000	CAPITAL OUTLAY	-	5,399	-	-	-	-
11-412-6000	BOARD EXPENSES	-	-	-	-	300	300
DEPARTMENT TOTAL		\$ 368,626	\$ 420,376	\$ 410,302	\$ 385,982	\$ 337,840	\$ 362,275
Town Manager-100%							
Town Clerk-100%							
Deputy Clerk-75%							
Admin Services Representative-75%							
Proposed new position-Project Coordinator-50%							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

FINANCE							
LINE ITEM	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 ACTUAL	FY 2021-22 BUDGETED	FY 2021-22 PROJECTED	FY 2022-23 DEPT. REQUEST	FY 2022-23 MGR. RECOMMENDATION
11-414-1210	SALARIES-FULL TIME	133,797	136,155	141,031	135,876	143,842	146,623
11-414-1220	SALARIES-OVERTIME	-	-	-	161		
11-414-1231	LONGEVITY	675	675	750	750	875	825
11-414-1232	CELL PHONE STIPEND	600	600	600	600	600	600
11-414-1810	FICA	9,620	9,726	10,892	10,510	11,117	11,326
11-414-1815	FEES OTHER	4,780	8,624	4,560	4,560	4,560	4,560
11-414-1816	MERCHANT FEES	(3,128)	(5,319)	-	-	-	-
11-414-1820	RETIREMENT	12,840	15,073	20,351	18,686	21,720	22,140
11-414-1830	INSURANCE-GROUP	12,930	12,223	17,179	14,994	17,070	17,070
11-414-1910	SERVICES-AUDITOR	14,800	11,800	12,500	12,500	12,500	12,500
11-414-1930	SERVICES -PROFESSIONAL	6,153	5,986	6,840	6,840	6,840	6,840
11-414-1950	SERVICES-SOFTWARE SUPPORT	6,680	6,715	7,068	7,051	7,875	7,875
11-414-1990	SERVICES - OTHER	2,939	3,500	-	-	-	-
11-414-2010	SUPPLIES-DEPARTMENT	1,262	1,369	1,000	1,000	2,000	1,500
11-414-2600	SUPPLIES-OFFICE	2,882	2,691	4,500	4,500	4,500	4,500
11-414-3100	TRAVEL/CONFERENCE/TRAINING	515	4,967	1,000	1,000	3,400	2,000
11-414-3150	TRANSPORTATION EXPENSE	-	53	300	31	-	-
11-414-4540	INSURANCE-PROPERTY & LIABILITY	-	175	-	-	-	-
11-414-4910	DUES/PROF SUBSCRIPTIONS	260	320	310	310	310	310
11-414-5000	CAPITAL OUTLAY	-	-	-	-	-	-
11-414-5001	NON-CAPITALIZED OUTLAY	-	-	-	207		
11-414-6910	EXPENSE-TAX COLLECTION	21,090	22,123	25,000	26,180	27,000	27,000
11-414-9950	TRANSFER-CAPITAL RESERVE FUND	-	62,000	-	-	-	-
DEPARTMENT TOTAL		\$ 228,695	\$ 299,455	\$ 253,881	\$ 245,755	\$ 264,209	\$ 265,670
Finance Director							
Finance Technician							
Finance Clerk							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

LEGAL							
LINE ITEM	DESCRIPTION	FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
		ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-415-1920	Services-Legal General	29,360	24,750	29,000	29,000	30,000	30,000
11-415-1924	Services-Legal Special Meetings	1,253	-	1,000	1,000	1,000	1,000
11-415-1926	Services-Legal-Loans/Grants/Property	1,685	993	2,000	2,000	2,000	2,000
11-415-1927	Services-Legal Litigation	4,408	6,923	25,000	10,000	10,000	10,000
11-415-6930	Contingency	-	-	-		-	-
DEPARTMENT TOTAL		\$ 36,705	\$ 32,666	\$ 57,000	\$ 42,000	\$ 43,000	\$ 43,000

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

PUBLIC BUILDINGS							
LINE ITEM	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 ACTUAL	FY 2021-22 BUDGETED	FY 2021-22 PROJECTED	FY 2022-23 DEPT. REQUEST	FY 2022-23 MGR. RECOMMENDATION
11-426-1210	SALARIES-FULL TIME	41,653	44,343	43,958	41,213	66,717	67,839
11-426-1220	SALARIES-OVERTIME	-	-	-	102		
11-426-1231	LONGEVITY	450	475	150	150	288	288
11-426-1232	CELL PHONE STIPEND	300	300	375	375	600	600
11-426-1810	FICA	3,253	3,450	3,403	3,201	5,172	5,258
11-426-1820	RETIREMENT	3,552	4,299	4,951	4,646	10,074	10,244
11-426-1830	INSURANCE-GROUP	101	123	8,410	5,767	16,637	14,485
11-426-1930	SERVICES-PROFESSIONAL	5,700	2,750	38,800	38,800	37,180	37,180
11-426-1990	SERVICES-OTHER	-	-	-	797	-	-
11-426-2010	SUPPLIES-DEPARTMENT	1,576	1,474	2,800	1,432	2,800	2,800
11-426-2120	UNIFORMS	226	614	980	980	600	600
11-426-2130	JANITORIAL SUPPLIES	4,856	1,864	5,000	10,585	8,000	8,000
11-426-2500	SUPPLIES-GAS/OIL	1,774	2,105	2,500	2,500	3,500	3,500
11-426-3100	TRAVEL/CONFERENCE/TRAINING	275	-	-	-	-	-
11-426-3310	UTILITIES	56,517	50,614	58,000	58,000	58,000	58,000
11-426-3315	TIME WARNER	-	385	-	972	-	-
11-426-3520	R/M EQUIPMENT	4,527	954	2,500	2,500	3,500	3,300
11-426-3530	R/M VEHICLES	1,267	1,466	2,500	2,500	3,500	3,800
11-426-3540	REPAIRS/MAINT-BUILDING/GROUN	8,833	24,285	4,050	5,610	6,000	5,000
11-426-3542	REPAIRS/MAINT-TOWN HALL	5,089	1,670	4,050	5,374	6,000	3,000
11-426-3543	REPAIRS/MAINT-VISITOR CENTER	595	1,413	24,050	20,000	6,000	5,000
11-426-3544	REPAIRS/MAINT-CIGAR SHOP	4,818	-	4,050	2,602	4,000	3,000
11-426-3545	REPAIRS/MAINT-OLD TOWN HALL	871	402	4,050	2,362	4,000	3,000
11-426-3546	REPAIRS/MAINT-PSB	2,277	16,115	10,300	11,736	6,000	5,000
11-426-3547	REPAIRS/MAINT-PUBLIC WORKS OF	743	2,276	4,050	2,138	4,000	3,000
11-426-3548	REPAIRS/MAINT-PARKS & RECREA	5,770	1,238	34,050	5,328	6,000	5,000
11-426-5000	CAPITAL OUTLAY	163,335	11,232	-	28,799	16,392	7,500
11-426-5001	NON-CAPITALIZED OUTLAY	-	3,052	1,900	1,900	2,950	1,500
11-426-7900	LOAN REPAYMENT - LAND/BLDGS	131,063	146,645	148,030	148,030	132,315	132,315
DEPARTMENT TOTAL		\$ 449,422	\$ 323,543	\$ 412,907	\$ 408,398	\$ 410,224	\$ 389,207
Public Works Director-25%							
Maintenance Tech-100%							
Proposed new position- Maintenance Tech-50%							
Loan Repayment							
Town Hall Annex-\$72,862.57							
Public Safety Building-\$44,128							
Town Hall Generator-\$15,324							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

FIRE							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-430-1210	SALARIES-FULL TIME	157,091	203,359	295,130	314,749	301,520	448,573
11-430-1220	SALARIES-OVERTIME	7,106	8,866	9,000	15,632	11,000	11,000
11-430-1230	SALARIES-PART TIME	180,765	164,189	135,000	130,876	135,000	18,000
11-430-1231	LONGEVITY	5,069	4,113	6,450	4,150	4,369	2,319
11-430-1300	SEPARATION ALLOW (Parrish)						
11-430-1232	CELL PHONE STIPEND	-	-	-	550		
11-430-1710	VOLUNTEERS/RETENTION	2,623	10,234	12,000	7,000	5,000	5,000
11-430-1810	FICA	26,334	29,730	35,005	36,181	34,952	37,094
11-430-1815	FEES OTHER	-	98	1,500	-	-	-
11-430-1820	RETIREMENT	15,559	21,836	43,886	38,896	47,191	69,396
11-430-1830	INSURANCE-GROUP	17,064	38,483	57,901	59,269	56,163	81,069
11-430-1930	SERVICES-PROFESSIONAL	-	1,500	1,500	1,060	-	-
11-430-1950	SERVIVCES-SOFTWARE SUPPORT	2,604	2,604	2,995	2,995	3,500	3,150
11-430-1990	SERVICES-OTHER	830	1,071	705	814	1,000	1,000
11-430-2010	SUPPLIES-DEPARTMENT	1,947	2,419	7,000	5,300	7,000	7,000
11-430-2014	EMS-SUPPLIES	3,881	1,617	1,000	4,000	4,000	4,000
11-430-2015	FIRE PREVENTION	962	1,690	1,000	1,333	3,000	2,000
11-430-2120	UNIFORMS	2,516	2,820	4,000	4,877	5,000	4,000
11-430-2350	MEDICAL EXAMS	1,400	1,000	2,000	2,933	2,000	2,000
11-430-2500	SUPPLIES-GAS/OIL	7,444	7,348	15,000	15,000	18,000	15,000
11-430-3100	TRAVEL/CONF/TRAINING	1,140	10	2,000	2,000	2,000	2,000
11-430-3125	SUBSISTENCE	1,326	-	1,000	1,000	1,000	500
11-430-3210	TELEPHONE	4,518	2,845	2,900	2,900	2,900	2,900
11-430-3315	TIME WARNER	-	-	90	90	90	90
11-430-3520	R/M EQUIPMENT	11,278	5,480	10,000	10,000	13,000	11,000
11-430-3530	R/M VEHICLES	5,942	14,183	20,000	15,000	20,000	20,000
11-430-3540	R/M BUILDINGS	161	-	-	-	-	-
11-430-3900	SEIZURE FUNDS-EXPENSES						
11-430-4910	DUES/PROF SUBSCRIPTIONS	1,677	2,374	3,000	3,000	6,000	4,500
11-430-5000	CAPITAL OUTLAY	-	62,333	5,331	6,500	-	-
11-430-5001	NON-CAPITALIZED OUTLAY	26,394	49,134	30,000	30,000	50,000	25,000
11-430-7900	LOAN REPAYMENTS	89,233	88,626	88,018	88,018	94,237	94,237
11-430-7922	GRANT - EQUIPMENT	-	-	3,000	3,000	60,149	60,149
	CAPITAL RESERVE	75,000	75,000	-	-	113,000	113,000
DEPARTMENT TOTAL		\$ 649,863	\$ 802,961	\$ 796,411	\$ 807,123	\$ 1,001,070	\$ 1,043,976
	Fire Chief-100%						
	Deputy Fire Chief-100%						
	1 Captain-75%						
	1 Captain-100%						
	6 Drivers						
	CIP Set Aside						
	1705 Replacement-\$24,500						
	Ladder Truck 1717-\$85,000						
	Fire Chief Vehicle Replacement-4,000						
	Loan Repayment						
	Sleeping Quarters-\$28,645.00						
	Fire Truck-\$47,512.03						
	Ladder Truck-\$11,861.37						
	Fire Chief Vehicle 6218.29						

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

PERMITTING							
LINE ITEM	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 ACTUAL	FY 2021-22 BUDGETED	FY 2021-22 PROJECTED	FY 2022-23 DEPT. REQUEST	FY 2022-23 MGR. RECOMMENDATION
11-435-1210	SALARIES-FULL TIME	119,055	148,560	175,860	157,217	189,431	248,467
11-435-1220	SALARIES-OVERTIME	13	-	-	491	-	-
11-435-1230	SALARIES-PART TIME	-	-	-	31		
11-435-1231	LONGEVITY	663	831	1,050	863	1,163	1,213
11-435-1232	CELL PHONE STIPEND	788	1,050	675	1,100	1,200	1,650
11-435-1810	FICA	8,560	10,650	13,585	12,217	14,672	19,227
11-435-1815	FEES-OTHER	3	-	-	-	-	-
11-435-1820	RETIREMENT	11,549	16,913	25,377	22,522	28,604	37,518
11-435-1830	GROUP INSURANCE	19,068	27,044	31,470	28,415	39,511	43,833
11-435-1930	SERVICES-PROFESSIONAL	2,202	(528)	-	-	2,500	-
11-435-1940	SERVICES-PLANNING CONSULTANT	-	-	-	-	-	-
11-435-1990	SERVICES-OTHER	1,035	90	5,000	-	2,500	500
11-435-2010	SUPPLIES-DEPARTMENT	206	82	300	300	300	300
11-435-2120	UNIFORMS	225	327	500	500	500	500
11-435-2500	SUPPLIES-GAS/OIL	8	29	500	500	150	150
11-435-3100	TRAVEL/CONFERENCE/TRAINING	905	1,162	2,500	2,500	3,860	3,860
11-435-3150	TRANSPORTATION EXPENSE	338	-	-	-	-	-
11-435-3210	TELEPHONE	1,266	957	1,000	772	960	960
11-435-3530	REPAIRS/MAINT-VEHICLES	-	-	-	-	400	400
11-435-4910	DUES/PROF SUBSCRIPTIONS	358	-	100	60	561	561
11-435-6990	HOMEOWNERS RECOVERY FUND	801	1,296	1,200	1,024	1,200	1,200
DEPARTMENT TOTAL		\$ 167,043	\$ 208,463	\$ 259,117	\$ 228,512	\$ 287,513	\$ 360,338
Permit Clerk-100%							
Building Inspector/Code Enforcement Officer 100%							
Chief Inspector/Code Enforcement-100%							
Deputy Clerk-25%							
Admin Services Representative-25%							
Town Planner-100%							
Fire Captain-25%							
Proposed new Project Coordinator-50%							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

POLICE							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-450-1210	SALARIES-FULL TIME	575,644	580,580	633,847	627,438	641,610	653,243
11-450-1220	SALARIES-OVERTIME	22,567	12,520	15,000	22,000	15,000	15,000
11-450-1230	SALARIES-PART TIME	-	-	2,400	-	1,800	1,200
11-450-1231	LONGEVITY	3,700	3,175	3,925	3,525	4,375	4,200
11-450-1300	SEPARATION ALLOW (Parrish)	17,316	17,725	18,500	7,762	5,964	5,964
11-450-1810	FICA	45,640	45,399	51,536	50,545	51,159	51,990
11-450-1815	FEES-OTHER	-	-	-	437		
11-450-1820	RETIREMENT	84,951	91,177	108,913	109,327	116,389	118,497
11-450-1830	INSURANCE-GROUP	84,669	90,448	100,992	100,558	100,244	100,244
11-450-1930	SERVICES-PROFESSIONAL	-	-	1,200	1,200	-	-
11-450-1950	SERVICES-SOFTWARE SUPPORT	4,092	4,092	3,500	3,500	3,900	3,400
11-450-1990	SERVICES-OTHER	768	1,026	4,550	4,550	5,100	3,510
11-450-2010	SUPPLIES-DEPARTMENT	2,812	2,674	9,000	7,000	9,000	6,000
11-450-2120	UNIFORMS	989	1,369	2,500	4,500	417	417
11-450-2350	MEDICAL EXAMS	-	1,000	1,500	-	1,050	-
11-450-2500	SUPPLIES-GAS/OIL	24,708	25,203	35,000	48,000	45,000	45,000
11-450-3100	TRAVEL/CONF/TRAINING	275	194	1,000	-	5,000	1,000
11-450-3125	SUBSISTENCE	-	-	-	-	-	-
11-450-3210	TELEPHONE	5,377	3,857	7,500	4,484	7,500	4,500
11-450-3250	POSTAGE	-	-	-	21		
11-450-3520	R/M EQUIPMENT	1,217	1,958	3,800	946	5,500	2,000
11-450-3530	R/M VEHICLES	16,761	14,017	18,000	23,498	18,000	18,000
11-450-4910	DUES/PROF SUBSCRIPTIONS	-	40	500	40	500	100
11-450-5000	CAPITAL OUTLAY	59,095	19,505	-	-	-	-
11-450-5001	NON-CAPITALIZED OUTLAY	2,312	24,770	5,000	5,000	9,600	3,600
11-450-7900	LOAN REPAYMENTS	15,017	15,017	15,017	15,017	4,044	4,044
11-450-7922	GRANT - EQUIPMENT	-	-	-	-	-	-
	CAPITAL RESERVE	-	-	-	-	15,200	15,200
DEPARTMENT TOTAL		\$ 967,910	\$ 955,745	\$ 1,043,180	\$ 1,039,346	\$ 1,066,353	\$ 1,057,109
13 Officers							
2 Auxillary Police Officers							
1 Admin Assistant							
Loan Repayment-Detective Vehicle							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

PUBLIC WORKS-STREETS							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-451-1210	SALARIES-FULL TIME	57,621	57,711	52,524	53,299	80,149	83,445
11-451-1220	SALARIES-OVERTIME	-	-	-	104	-	-
11-451-1231	LONGEVITY	375	231	263	263	750	350
11-451-1232	CELL PHONE STIPEND	438	450	450	450	750	750
11-451-1810	FICA	4,352	4,432	4,072	4,140	6,246	6,468
11-451-1815	FEES-OTHER	-	-	-	555		
11-451-1820	RETIREMENT	5,696	6,043	7,579	6,696	12,103	12,600
11-451-1830	INSURANCE-GROUP	9,589	11,751	10,541	9,932	12,564	16,667
11-451-1990	SERVICES-OTHER	-	72	-	-	-	-
11-451-2010	SUPPLIES-DEPARTMENT	2,006	1,055	2,700	2,090	3,500	2,000
11-451-2120	UNIFORMS	334	307	725	657	600	600
11-451-2500	SUPPLIES-GAS/OIL	3,812	2,981	4,000	4,667	5,000	4,000
11-451-3100	TRAVEL/CONFERENCE/TRAINING	108	-	-	-	-	-
11-451-3210	TELEPHONE	-	-	-	110	-	-
11-451-3311	STREET LIGHTS	44,703	46,866	48,000	48,000	48,000	48,000
11-451-3520	R/M EQUIPMENT	2,115	1,125	3,800	2,667	3,800	2,300
11-451-3530	R/M VEHICLES	1,905	3,310	-	-	3,800	3,800
11-451-3540	R/M BUILDING/GROUNDS	66	-	-	-	-	-
11-451-3541	R/M STREETS	-	-	3,825	2,523	-	1,000
11-451-3550	R/M TRAFFIC SIGNS	2,385	8,178	13,000	13,000	5,000	3,000
11-451-4910	DUES/PROFESSIONAL SUBSCRIP	40	40	60	60	60	60
11-451-5000	CAPITAL OUTLAY	-	23,432	16,130	16,131	38,800	188,900
11-451-5001	NON-CAPITALIZED OUTLAY	5,461	-	13,944	13,944	5,400	5,400
11-451-5002	SIDEWALKS CONSTRUCTION/MAINTENANCE	7,279	116,634	1,000	1,000	-	5,960
11-451-7900	LOAN REPAYMENTS	13,299	12,763	14,500	14,500	-	-
	CAPITAL RESERVE	-	-	-	-	6,166	6,166
DEPARTMENT TOTAL		\$ 161,585	\$ 297,382	\$ 197,113	\$ 194,788	\$ 232,688	\$ 391,466
Public Works Director-50%							
Maintenance Tech-100%							
Proposed new position-Maintenance Tech-50%							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

POWELL BILL-STREETS							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-452-1210	Salaries-Full-Time	3,391	3,529	3,639	3,794	2,851	3,117
11-452-1231	Longevity	15	16	18	18	8	8
11-452-1232	Cell Phone Stipend	28	30	30	30	30	30
11-452-1810	FICA	261	273	281	294	221	241
11-452-1820	Retirement	334	392	525	548	431	471
11-452-1830	Insurance-Group	381	406	422	324	420	420
11-452-1930	Services-Professional	300	875	3,500	2,200	3,500	3,500
11-452-2010	Supplies-Department	945	176	2,500	1,067	2,500	2,500
11-452-2500	Supplies-Gas/Oil	2,181	1,750	3,500	1,500	3,500	3,500
11-452-3520	R/M Equipment	1,137	2,027	3,500	3,500	3,500	3,500
11-452-3530	R/M Vehicles	576	1,747	2,500	2,500	3,500	3,500
11-452-3541	R/M Streets	78,247	62,619	65,000	65,000	65,000	73,369
11-452-5000	Capital Outlay	-	-	16,131	16,131	13,800	13,500
11-452-5001	Non-Capital Outlay	-	4,715	-	-	17,670	3,870
11-452-5002	Sidewalks	-	-	-	-	-	
11-452-7900	Loan Repayment	2,495	1,959	3,535	3,535	-	-
DEPARTMENT TOTAL		\$ 90,291	\$ 80,513	\$ 105,081	\$ 100,441	\$ 116,931	\$ 111,526
Public Works Director-5%							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

PARKS & RECREATION							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-613-1210	SALARIES FULL TIME	116,925	128,150	133,013	132,302	155,120	137,864
11-613-1220	SALARIES OVERTIME	364	14	-	1,097	-	-
11-613-1230	SALARIES PART TIME	31,864	25,725	46,160	46,160	64,676	60,000
11-613-1231	LONGEVITY	1,425	1,450	1,525	1,850	1,875	1,875
11-613-1232	CELL PHONE STIPEND	850	1,200	1,200	1,200	1,200	1,200
11-613-1810	FICA	11,446	11,813	13,914	13,970	16,958	15,372
11-613-1815	FEES OTHER	2,282	1,707	4,170	4,170	4,170	3,420
11-613-1816	MERCHANT FEES	(1,503)	(1,601)	1,200	1,200	3,600	3,600
11-613-1820	RETIREMENT	10,466	13,438	19,194	14,503	23,423	20,817
11-613-1830	INSURANCE-GROUP	7,103	8,699	8,587	8,696	12,831	8,674
11-613-1930	PROFESSIONAL SERVICES	3,930	746	43,498	43,498	8,250	1,250
11-613-1950	SERVICES-SOFTWARE SUPPORT	-	3,900	4,300	4,100	4,300	4,300
11-613-1990	SERVICES-OTHER	7,228	52,285	1,470	1,335	1,470	500
11-613-2009	SUPPLIES-PROGRAMMING	7,597	2,809	3,640	2,640	5,488	4,500
11-613-2010	SUPPLIES-DEPARTMENT	2,740	1,064	2,496	1,433	4,135	2,500
11-613-2023	CLASS INSTRUCTORS	-	3,264	6,850	5,224	10,840	10,840
11-613-2024	CONTRACT SERVICES	-	-	2,475	800	4,950	2,000
11-613-2025	CAMP/PROGRAM ACTIVITIES	-	638	4,900	2,350	8,240	8,240
11-613-2026	RENTALS	-	-			2,000	1,000
11-613-2027	GROCERIES/FOD CATERING	-	462	1,700	853	2,730	2,500
11-613-2028	SPECIAL EVENTS	-	963	2,700	2,401	4,350	4,000
11-613-2029	PUBLIC PERFORMANCES	-	-	-	-	2,000	2,000
11-613-2120	UNIFORMS	966	995	1,114	1,114	1,069	500
11-613-2500	SUPPLIES-GAS/OIL	1,246	670	2,020	1,235	3,880	3,880
11-613-3100	TRAVEL/CONFERENCE/TRAINING	2,263	823	1,780	1,755	3,460	2,800
11-613-3150	TRANSPORTATION EXPENSE	625	769	1,150	1,280	1,266	1,266
11-613-3210	TELEPHONE	1,504	330	1,320	-	-	-
11-613-3315	TIME WARNER	-	880	-	440	1,380	1,380
11-613-3520	R/M EQUIPMENT	2,192	7,505	1,600	835	2,370	1,300
11-613-3521	R/M-SPLASH PAD	3,448	1,950	5,462	5,029	6,049	6,049
	PLAYGROUND EQUIPMENT	-	-	5,000	4,100	10,500	5,000
11-613-3530	R/M VEHICLES	546	112	1,350	135	2,950	1,000
11-613-3540	MAINTENANCE - GROUNDS	26,496	7,739	9,635	6,321	11,224	7,500
11-613-3543	VISITOR'S CENTER	-	-	720	-	720	300
11-613-3910	ADS/NOTICES	150	1,196	1,225	1,275	2,750	900
11-613-4910	DUES-SUBSCRIPTIONS	2,074	1,808	1,870	565	1,876	1,820
11-613-5000	CAPITAL OUTLAY	-	-	-	-	5,000	5,000
11-613-5001	NON-CAPITALIZED OUTLAY	7,317	5,070	1,300	6,948	14,950	12,500
	CAPITAL RESERVE	-	30,000	-	-	43,500	10,000
DEPARTMENT TOTAL		\$ 251,543	\$ 316,572	\$ 338,538	\$ 320,812	\$ 455,550	\$ 357,647
Parks & Recreation Director							
Maintenance Tech							
Program Supervisor							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

CHURCH STREET TOWN DOCK							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-615-1210	SALARIES FULL TIME	-	-	-	-	20,213	-
11-615-1231	LONGEVITY	-	-	-	-	75	-
11-615-1232	CELL PHONE STIPEND	-	-	-	-	-	-
11-615-1810	FICA	-	-	-	-	1,552	-
11-615-1820	RETIREMENT	-	-	-	-	3,052	-
11-615-1830	INSURANCE-GROUP	-	-	-	-	4,157	-
11-615-1815	FEES-OTHER	1,000	1,000	1,500	1,000	1,500	1,000
11-615-1930	SERVICES - PROFESSIONAL	-	-	-	-	-	-
11-615-2010	SUPPLIES - DEPARTMENT	532	318	1,000	445	1,000	300
11-615-3210	TELEPHONE	-	503	540	225	540	540
11-615-3311	WATER/SEWER	584	608	660	240	660	950
11-615-3312	ELECTRICITY	1,249	1,313	1,500	500	1,500	1,500
11-615-3315	TIME WARNER	1,166	1,286	1,428	476	1,428	1,300
11-615-3540	REPAIRS/MAINT-BUILDINGS/GROUNDS	44	2,182	6,720	6,300	6,720	2,000
11-615-5001	NON-CAPITALIZED OUTLAY	-	-	360	-	360	-
DEPARTMENT TOTAL		\$ 4,574	\$ 7,210	\$ 13,708	\$ 9,186	\$ 42,757	\$ 7,590

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

EMERGENCY MANAGEMENT							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-620-1220	Salaries-Overtime	15,709	1,119	-	-	-	-
11-620-1930	Services-Professional	10,600	7,640	35,160	36,285	-	-
11-620-1990	Services-Other	1,402	2,323	50,285	46,556	1,125	1,125
11-620-2010	Supplies-Department	2,697	5,498	-	-	-	-
11-620-2500	Supplies-Gas/Oil	967	-	-	-	-	-
11-620-3125	Substistence	-	-	-	681	-	-
11-620-3315	Time Warner	-	-	-	316	-	-
11-620-3210	TELEPHONE	-	-	-	110	-	-
11-620-3520	Repairs/Maint-Equipment	112	-	-	-	-	-
11-620-3530	Repairs/Maint-Vehicles	1,099	-	-	-	-	-
11-620-3540	Repairs/Maint-Building/Grounds	124	-	29,900	29,000	-	-
11-620-3542	Repairs/Maint-Town Hall	39,483	98	-	-	-	-
11-620-3543	Repairs/Maint-Visitor Center	90,360	-	-	-	-	-
11-620-3544	Repairs/Maint-Cigar Shop	-	-	-	-	-	-
11-620-3545	Repairs/Maint-Old Town Hall	66,642	-	-	-	-	-
11-620-3546	Repairs/maint-PSB	273	-	-	-	-	-
11-620-3547	Repairs/Maint-Public Works Office	6,430	-	-	-	-	-
11-620-3549	R/M-Parks & Docks	97,143	31,356	-	-	-	-
11-620-3700	Tipping Fees-Refuse	-	-	-	-	-	-
11-620-3710	Tipping Fees-Yard Waste	1,300	-	-	-	-	-
11-620-5001	Non-capitalized Outlay	-	98,087	-	2,506	-	-
DEPARTMENT TOTAL		334,341.76	146,119.69	115,344.52	115,454.73	1,125.00	1,125.00

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

FESTIVALS & EVENTS							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-621-1220	SALARIES-OVERTIME	2,019	-	22,000	22,000	18,500	18,500
11-621-1230	SALARIES-PARTIME	-	-	-	-	3,000	3,000
11-621-1820	RETIREMENT-General -15.10%	-	-	1,499	1,499	1,574	1,574
11-621-1810	FICA	733	-	1,645	1,645	1,645	1,645
11-621-1820	RETIREMENT-LEO-18.04%	-	-	2,015	2,015	2,116	2,116
11-621-2010	SUPPLIES-DEPARTMENT	-	460	1,790	3,030	1,490	1,490
11-621-2016	PARADE EXPENSES	-	-	1,000	1,022	1,000	1,500
11-621-2017	MULLET FESTIVAL EXPENSES	56,558	909	50,640	29,018	43,007	44,820
11-621-2018	JULY 4TH EXPENSES	9,149	500	19,455	25,553	26,325	25,595
11-621-2019	FLOTILLA EXPENSES	3,881	-	6,970	4,930	7,394	5,464
11-621-2022	ARTS BY THE SEA	-	-	3,850	3,800	6,730	7,080
11-621-2029	PUBLIC PERFORMANCE LICENSE	-	-	735	735	1,090	1,090
11-621-2500	SUPPLIES-GAS/OIL	-	-	-	147	800	800
11-621-3100	TRAVEL/CONFERENCE	-	-	-	-	1,040	1,040
11-621-3310	UTILITIES	1,083	834	400	892	450	1,000
11-621-3540	R/M-MAINTENANCE GROUNDS	-	-	-	-	400	200
11-621-3910	ADS & NOTICES	-	780	5,270	849	7,575	5,575
11-621-4910	DUES/SUBSCRIPTIONS	419	1,814	2,285	-	360	360
DEPARTMENT TOTAL		\$ 73,841	\$ 5,297	\$ 119,554	\$ 97,135	\$ 124,496	\$ 122,849

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

NON-DEPARTMENTAL							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
11-900-1815	FEES-OTHER	-	844	-	740	-	-
11-900-1850	EMPLOYEE RELATIONS	3,585	4,747	4,500	4,500	5,000	5,000
11-900-1950	SERVICES-SOFTWARE SUPPORT	-	-	68,392	68,392	70,392	72,000
11-900-1960	SERVICES-I.T MAINTENANCE	44,938	65,983	64,895	70,000	69,711	69,711
11-900-2010	SUPPLIES-DEPARTMENT	-	94	-	-	-	-
11-900-2500	SUPPLIES-FUEL	-	-	-	-	200	200
11-900-2850	UNEMPLOYMENT INSURANCE	341	2,729	1,200	3,121	3,000	4,500
11-900-2990	MEDCOST-(HRA)	1,549	4,568	9,262	2,445	8,984	8,984
11-900-3210	TELEPHONE (TOWN HALL)	2,809	2,659	3,500	2,357	3,500	9,500
11-900-3250	POSTAGE	2,166	1,487	3,000	3,023	4,800	4,800
11-900-3520	R/M EQUIPMENT	1,243	1,243	2,000	1,243	2,000	2,000
11-900-3530	R/M VEHICLES	-	-	-	-	400	400
11-900-3600	I.T.-UTILITY EXPENSE	6,779	6,531	7,056	6,180	7,057	7,057
11-900-4540	INS-LIABILITY/PROPERTY	85,853	90,689	94,815	95,071	99,556	104,007
11-900-4560	INSURANCE-WORKMAN'S COMP	38,165	39,956	46,305	44,240	48,620	42,028
11-900-6000	TRANSFER TO OTHER FUNDS-STORMWATER FUND	-	-	32,262	32,262	-	-
11-900-7900	LEASE PYMT/ - COPIERS/LOAN REPAYMENT-SOFTWARE	11,162	13,245	42,471	42,471	28,365	28,365
11-900-9903	TRANSFER-WATERFRONT IMPLEM	-	-	-	-	-	-
11-900-9905	TRANSFER-MUNICIPAL COMPLEX	50,000	-	-	-	-	-
11-900-9930	TRANSFER-SWANSBORO TDA	66,818	80,430	48,500	48,500	73,339	92,000
11-900-9950	TRANSFER-CAPITAL RESERVE	8,927	205,425	-	-	-	-
11-900-9951	TRANSFER-PARK CAP RESERVE	-	-	-	-	-	-
11-900-9952	TRANSFER TO OTHER FUNDS	163,802	27,511	-	-	-	-
DEPARTMENT TOTAL		\$ 488,137	\$ 548,142	\$ 428,158	\$ 424,544	\$ 424,924	\$ 450,552
	Advance Office-Copiers-Town Hall/Visitor Center						
	Software Debt Service						

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

	ENTERPRISE FUND-STORM WATER						
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
30-820-1210	SALARIES-FULL TIME	41,298	45,046	46,295	46,606	45,227	48,435
30-820-1220	SALARIES-OVERTIME	-	-	-	56		
30-820-1230	LONGEVITY	230	258	258	285	288	290
30-820-1232	CELL PHONE STIPEND	355	360	360	360	360	360
30-820-1810	FICA	3,144	3,386	3,588	3,619	3,509	3,755
30-820-1820	RETIREMENT	4,083	5,171	6,680	6,461	6,963	7,314
30-820-1830	INSURANCE-GROUP	8,330	9,151	9,225	9,003	9,161	9,161
30-820-1930	FEES-PROFESSIONAL	-	1,907	-	5,548	-	-
30-820-2010	SUPPLIES-DEPARTMENT	1,579	550	1,847	1,237	3,500	3,500
30-820-2120	UNIFORMS	342	334	1,003	1,567	300	300
30-820-2500	SUPPLIES-GAS/OIL	3,109	2,176	4,000	6,000	4,500	4,500
30-820-3250	POSTAGE	1,200	755	3,500	2,500	3,500	3,500
30-820-3520	R/M EQUIPMENT	1,116	7,631	4,000	2,000	4,000	4,000
30-820-3530	R/M VEHICLES	1,992	388	3,000	2,000	3,500	3,500
30-820-3540	R/M BUILDING/GROUNDS	1,661	-	-	-	-	-
30-820-3541	R/M STREETS	-	-	5,000	5,000	5,000	9,500
30-820-3560	R/M STORM DRAINAGE	19,352	19,214	30,000	30,000	30,000	30,000
30-820-3710	TIPPING FEES-YARD WASTE	3,250	650	8,378	8,378	5,000	5,000
30-820-4100	DEPRECIATION EXPENSE	-	-	10,000	10,000	10,000	10,000
30-820-5000	CAPITAL OUTLAY	-	6,032	32,262	32,262	9,500	-
30-820-5001	NON-CAPITALIZED OUTLAY	4,518	6,439	11,292	8,000	1,100	1,100
30-820-7900	LOAN REPAYMENTS	10,719	10,183	12,000	9,729	-	-
	DEPARTMENT TOTAL	\$ 106,280	\$ 119,631	\$ 192,688	\$ 190,611	\$ 145,409	\$ 144,215
Pubilc Works Director-10%							
Crew Leader 100%							

TOWN OF SWANSBORO
EXPENDITURES FY 2022-2023

ENTERPRISE FUND-SOLID WASTE							
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
LINE ITEM	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	PROJECTED	DEPT. REQUEST	MGR. RECOMMENDATION
31-820-1210	SALARIES - FULL TIME	40,250	43,887	45,870	45,423	44,018	39,441
31-820-1220	SALARIES-OVERTIME	-	-	-	55		
31-820-1231	LONGEVITY	205	233	208	260	238	265
31-820-1232	CELL PHONE STIPEND	355	360	360	360	360	360
31-820-1810	FICA	3,065	3,301	3,552	3,520	3,413	3,065
31-820-1820	RETIREMENT	3,644	4,541	6,619	5,182	6,777	5,956
31-820-1830	INSURANCE - GROUP	921	1,192	9,220	1,010	1,205	1,205
31-820-1951	SERVICES-REFUSE	122,125	139,941	137,281	137,281	137,281	147,989
31-820-1952	SERVICES-RECYCLING	65,791	61,863	76,200	65,000	75,000	80,944
31-820-1953	SERVICES-YARD WASTE	3,099	1,285	5,283	5,283	5,200	5,612
31-820-2010	SUPPLIES-DEPARTMENTAL	34	43	-	-	2,500	2,500
31-820-2120	UNIFORMS	335	334	1,173	2,000	300	391
31-820-2500	SUPPLIES - GAS/OIL	3,351	3,055	4,500	5,333	5,000	5,351
31-820-3520	R/M EQUIPMENT	-	299	4,000	4,000	4,000	4,312
31-820-3530	R/M VEHICLES	1,087	369	2,847	2,847	3,500	3,722
31-820-3700	TIPPING FEES-REFUSE	64,353	72,271	66,040	69,283	66,040	71,191
31-820-3710	TIPPING FEES-YARD WASTE	3,478	3,831	5,588	6,667	6,000	6,436
31-820-3710	DEPRECIATION EXPENSE	-	-	22,500	22,500	22,000	22,000
31-820-5000	CAPITAL OUTLAY	154,724	6,032	-	-	5,000	-
31-820-5001	NON-CAPITALIZED OUTLAY	1,850	-	12,725	12,725	2,600	12,788
31-820-7900	LOAN REPAYMENTS	10,719	42,766	44,355	44,355	32,593	32,593
DEPARTMENT TOTAL		\$ 479,387	\$ 385,605	\$ 448,321	\$ 433,084	\$ 423,025	\$ 446,121
Pubilc Works Director-10%							
Crew Leader 100%							
Grapple Truck-\$32,593							



TOWN OF SWANSBORO
FY 2022 – 2027
(BASED ON YTD FY 21-22
DELIBERATIONS)
CAPITAL IMPROVEMENT PLAN

OVERVIEW –

The Town of Swansboro’s Capital Improvement Plan (CIP) is a planning and budget tool which addresses the repair and replacement of existing infrastructure as well as the construction or acquisition of new facilities and equipment to accommodate current and future demands for service. More specifically, the CIP is intended to accomplish the following objectives:

- To build the facilities required to support the Town’s public service and public safety responsibilities.
- To improve financial planning by comparing needs with resources, estimating future bond uses and debt service, and identifying tax rate implications.
- To establish priorities among projects so that limited available funds are used to the best advantage.
- To plan public facility construction and major equipment purchases and coordinate timing with the public needs.
- To support the physical development objectives contained in approved Town plans.

Generally, capital improvements are defined as physical assets constructed or purchased that have a useful life of ten (10) years or longer and have a cost of or exceeding \$25,000. Projects that meet these criteria are included in the CIP, such as:

- New and expanded facilities for the community.
- Large scale rehabilitation or replacement of existing facilities.
- The cost of engineering or other professional studies and services related to improvement.
- Major equipment.
- The acquisition of land.

The CIP does not typically include items defined as “capital outlay.” Capital outlay items normally appear in the Town’s operating budget and include such things as furniture, equipment, and vehicles (in years past) needed to support the operation of the Town’s programs. Generally, a capital outlay item may be defined as an item valued at less than \$25,000 with a usual life expectancy of less than ten (10) years.

The projected costs of each capital project are sometimes the result of detailed engineering studies but are sometimes simply working estimates. The project cost to be funded in the CIP include all costs relating to design, acquisition, construction, project management, equipment, legal expenses, mitigation of damages, title costs and other land-related costs, etc., when such information is available. Each year, the CIP may be adjusted as project costs are refined.

The annual CIP process begins with the distribution of funding request packets to each Town department. These packets are returned to the Town Manager and the information is categorized and consolidated. The Town Manager prioritizes the projects and prepares a proposed Capital Improvement Plan to be forwarded to the Board of Commissioners for their review and comment. A public hearing is held after which the Board of Commissioners has the authority to approve the recommended CIP as presented, or with amendments. The CIP is adopted by the Board of Commissioners and becomes the Adopted Capital Improvement Plan. The first year of the Adopted CIP is incorporated into the Manager’s Recommended Budget as the Capital Budget for the upcoming fiscal year.

Each project in the CIP is coupled with one or more funding sources. Revenues the Town utilizes come from several sources to include federal and state governments, general obligation bonds, revenue bonds, dedicated taxes and fees, loans and the General, Fire, Solid Waste and Stormwater Enterprise Funds. In the Town’s case, it is important to note that revenues that come from state and federal grants, such as the NC Department of Transportation, Department of Environmental Quality, and various others may require a cash match from the Town.

Revenue bonds are also an additional source of revenue to fund capital projects that may be needed for the enterprise funds. The debt service payments on these bonds are paid through user fees generated in the fund. Another source of revenue to fund capital projects is general obligation bonds. Bond issuances are governed strictly by state laws and regulations. A general obligation bond works similar to a mortgage loan. The repayment of the bonds is usually long-term. Typically, government regulations require that the proceeds from a bond issue be expended on one-time capital projects within a certain amount of time after the issuance. The level of debt the Town can incur is governed by the financial policies legislated by the North Carolina General Statutes.

The General Fund is the primary depository for taxes and fees, including ad valorem taxes, sales tax, and utility taxes which are collected for the general operation of the Town. The Fire Fund receives a portion of its revenue as an allocation from Onslow County.

The CIP represents the mutual effort of Town departments to meet the infrastructure needs of Town residents, businesses, and visitors. The Town usually cannot fund all the capital project requests and the projects are carefully scrutinized and prioritized to provide for the maximum benefit. Citizen input, the Town’s adopted Comprehensive Plan, Strategic Operating Plan, other Town adopted plans and the total funding available all contribute to the decision-making process regarding the allocation of limited resources.

DEPARTMENTAL REQUESTS –

The following pages represent the requests of the respective Town Departments. These requests are based on the needs of each department as articulated by the Department Head and reviewed by the Town Manager. Included is the summary of the CIP, as well as descriptions of each project.

The total 5-year CIP as requested is \$1,697,977 and represented as follows:

FOR THE SPREADSHEETS BELOW THE FOLLOWING ABBREVIATIONS ARE USED AND THEIR RESPECTIVE MEANINGS:

- GF – GENERAL FUND
- EF – ENTERPRISE FUND
- SF – STATE FUNDS
- FF – FEDERAL FUNDS
- PB – POWELL BILL
- F – FIRE
- P - POLICE
- WF – WATERFRONT IMPLEMENTATION FUND
- PRF – PARKS AND RECREATION FUND (TOWN)
- OSR – OFFSETTING REVENUE (EX. SALE/FEES)

PARKS AND RECREATION															
PROJECT TITLE	FUNDING SOURCE	Capital Reserve Balance as of 6/30/21	Funding using ARP Funds	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	ITEM TOTAL
PROPERTY ACQUISITION/PARK ENHANCEMENTS	GF	\$23,760				\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$250,000
WATERFRONT IMPLEMENTATION	WF	\$10,000			\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
PIP (pour in place) rubber SURFACING TRANSITION	PRF					\$60,600	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$303,000
GMC SIERRA REPLACEMENT	GF		\$40,000			\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$8,000	\$40,000
COMPREHENSIVE MASTER PLAN	GF			\$30,000		\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$50,000
ANNUAL BUDGET TOTAL			\$45,000	\$30,000	\$10,000	\$134,600	\$74,300	\$74,300	\$74,300	\$74,300	\$74,300	\$74,300	\$74,300	\$78,300	\$743,000
5-YEAR CIP	\$367,500									CAPITAL ITEMS TOTAL					

CAPITAL PROJECTS/PROGRAMS SUMMARY – PARKS AND RECREATION

PROJECT TYPE: PROPERTY ACUISTION/PARK ENHANCEMENTS

USEFUL LIFE: 25-50 YEARS

TOTAL PROJECT COST: \$125,000 (5-YR)/\$250,000 (TOTAL)

NEW POSITIONS:

DESCRIPTION: FESTIVALS/ARTS (CULTURAL RESOURCES)

OFFSETTING REVENUE: MATCHING FUNDS BASED ON AVAILABILITY

JUSTIFICATION: Per the Parks and Recreation Comprehensive Plan (PRCP) that was adopted in September 2008, the Town should begin setting aside funds for park land acquisition, begin aggressively working to identify park sites and explore grant sources for park land acquisition and development. Current Park acreage: 20.27; projected needs for 2020: 60 leaving a deficit of 39.05 acres. Offsetting revenues can be realized through contributions to the Parks and Recreation Reserve Fund, park rentals and grants.

- POLICY/PLAN REFERENCE:** Parks and Recreation Comprehensive Plan
- Projected Park acreage needs for 2020 – 60 acres / current acreage: 21 acres
 - Develop site specific Master Plan for each park
 - Replace obsolete features
 - Begin setting aside funds for park land acquisition
 - Explore grant sources for park land acquisition and development

- Strengthen Park land dedication and payment in lieu of requirements
- Reserve a portion of the Town’s fund balance for park land and facilities needs
- Consider a dedicated tax levy for parks and recreation
- Develop a multi-year capital improvement program for parks

UNFUNDED IN FY 22/23

EXPENDITURES (PROPERTY ACQUISTION/ENHANCEMENTS):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$0	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$250,000
reserve fund											
operating budget impact (BASED ON 1 cent = \$66,990):											0.00
\$0											\$0

PROJECT TYPE: WATERFRONT IMPLEMENTATION

USEFUL LIFE: 25 YEARS

TOTAL PROJECT COST: \$50,000 (5-YR)/\$100,000 (TOTAL)

NEW POSITIONS: TBD

DESCRIPTION: PARK RESOURCES

OFFSETTING REVENUE: MATCHING FUNDS BASED ON AVAILABILITY

JUSTIFICATION: The Swansboro Waterfront Access and Development Plan was adopted in the Spring of 2012. An update and addendum were adopted by the BOC January 21, 2014. The Plan was developed as a long- range approach to improve and expand opportunities for boating, recreational fishing, and pedestrian waterfront access. Part of the plan recognizes crucial need to establish a capital reserve fund for property acquisition and facility improvements. Notable recent improvements include the enhancement of Bicentennial Park and addition of a kayak launch, Church St. Gazebo, the repair of Main St. Dock, and the Living Shoreline at Ward Shore Park. Currently underway is the CAMA Dockwalk newest project to enhance the waterfront. Each of the above-mentioned parks have received significant funding through state and local grant sources.

POLICY/PLAN REFERENCE: Parks and Recreation Comprehensive Plan

- Waterfront Plan Implementation
 - P&R Comprehensive Plan – Waterfront Access and Development
 - Street end improvements – boat docks, kayak launches, covered decks, picnic areas
 - Maintain and enhance the town’s quaint seaside village atmosphere
 - Acquire additional shoreline walking easements
 - Establish a capital reserve fund for waterfront property acquisition and facilities improvements
 - Aggressively seek grant funding – CAMA, BIG, Water Resources Development, PARTF and other local/state/federal programs
 - 2009 CAMA Land Use Plan (Update of plan in FY 18-19)
 - Need for park improvements
 - Demand for boating facilities including canoeing and kayak launches

- Develop water access and boating facilities
- Encourage water-based recreation and tourism

FUNDED IN FY 22/23

EXPENDITURES (WATERFRONT IMPLEMENTATION):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	Total
ex. debt service											
funding sources:											
type:											Total
general fund	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	
reserve fund	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
operating budget impact (BASED ON 1 cent = \$66,990):											.15
FY 22/23 TOTAL											\$10,000

PROJECT TYPE: POUR IN PLACE SURFACING

USEFUL LIFE: 15-20 YEARS

TOTAL PROJECT COST: \$151,500 (5-YR)/\$303,000 (TOTAL)

NEW POSITIONS: N/A

DESCRIPTION: PARK RESOURCES

OFFSETTING REVENUE: MATCHING FUNDS BASED ON AVAILABILITY

JUSTIFICATION: In an effort to create the most universally designed and inclusive parks possible a recommendation is being made to begin transitioning from mulched play surfacing to pour in place rubber surfacing. The warranty on the PIP is typically 15-20 years. Annual cost for mulch play cushion is \$4,000. A combination of PIP and mulch could be done to reduce the total project cost.

PLAN REFERENCE: No specific reference made.

UNFUNDED IN FY 22/23

EXPENDITURES (POUR IN PLAY):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund		\$60,600	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$30,300	\$303,000
reserve fund											
operating budget impact (BASED ON 1 cent = \$66,990):											0.00
FY 22/23											\$0

PROJECT TYPE: TRUCK REPLACEMENT (GMC SIERRA)

USEFUL LIFE: 10 YEARS

TOTAL PROJECT COST: \$20,000 (5-YR)/\$40,000 (TOTAL)

NEW POSITIONS: N/A

DESCRIPTION: PARK RESOURCES

OFFSETTING REVENUE:

JUSTIFICATION: The Parks and Recreation Maintenance truck is a 2010 GMC Sierra – it is anticipated it will need replacing in the year 2023-24 due to the age of the vehicle.

PLAN REFERENCE: No specific reference made.

PURCHASED IN FY 21/22- AMERICAN RESCUE PLAN ACT OF 2021 FUNDS AWARDED IN 2021

EXPENDITURES (GMC SIERRA):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund		\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$8,000	\$40,000
reserve fund											
operating budget impact (BASED ON 1 cent = \$66,990):											0.00
FY 22/23 TOTAL											\$0

PROJECT TYPE: COMPREHENSIVE MASTER PLAN

USEFUL LIFE: 10 YEARS

TOTAL PROJECT COST: \$25,000 (5-YR)/\$50,000 (TOTAL)

NEW POSITIONS: N/A

DESCRIPTION: PARK RESOURCES

OFFSETTING REVENUE:

JUSTIFICATION: The current comprehensive master plan was adopted in 2008. A comprehensive should be updated every 10 years in order to be eligible for the Parks and Recreation Trust Fund (PARTF) grant. A limited number of points awarded for plans older than 6-10 years. The Parks and Recreation Advisory Board and staff are willing to assist in order to reduce costs. A comprehensive master plan will provide an outline of future needs in property acquisition, connectivity, program development and will support the overall mission of the Parks and Recreation Department.

PLAN REFERENCE: No specific reference made.

FUNDED IN FY 21/22-FUNDING NOT REQUIRED IN FY 22/23

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EXPENDITURES (COMPREHENSIVE MASTER PLAN):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$0	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$50,000
reserve fund											
operating budget impact (BASED ON 1 cent = \$66,990):											.14
FY 22/23 TOTAL											\$0

PARKS AND RECREATION		
FY 22/23 TOTAL CIP	\$10,000	.15 CENTS

FIRE																
PROJECT TITLE	FUNDING SOURCE	Capital Reserve Balance as of 6/30/21	Funding using ARP Funds	Funded in FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	ITEM TOTAL
*1705 replacement	GF	\$247,680				\$24,000	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$14,320	\$202,320
*Ladder 1717 replacement	GF	\$60,000				\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$25,000	\$790,000
Chief’s truck replacement 1700	GF			\$28,000		\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$40,000
ANNUAL BUDGET TOTAL		\$307,680		\$28,000	\$0	\$113,000	\$109,500	\$109,500	\$109,500	\$109,500	\$109,500	\$109,500	\$109,500	\$109,500	\$43,320	\$1,032,320
5-YEAR CIP	\$551,000										CAPTIAL ITEMS TOTAL					

CAPITAL PROJECTS/PROGRAMS SUMMARY – FIRE

PROJECT TYPE: 1705 REPLACEMENT

USEFUL LIFE: 15-20 YEARS

TOTAL PROJECT COST: \$225,000 (5-YR)/FULL REPLACE. \$450,000

NEW POSITIONS: N/A

DESCRIPTION: APPARATUS REPLACEMENT

OFFSETTING REVENUE: DEBT SERVICE/SALE OF REPLACED ASSET

JUSTIFICATION: *The life expectancy has been exceeded and no longer adequate to provide and meet fire protection for the established fire district. Costs to operate equipment is essentially exceeding annual cost of debt service for new equipment.*

PLAN REFERENCE: *LUP Policy P. 112: Swansboro supports the continued public provision of fire protection to all citizens. Based on NFPA standards, fire protection may require 1.65 personnel, 0.2 vehicles, and 250 SQ FT. of facility space for every 1,000 persons.*

Funded in FY 22/23

EXPENDITURES (1705 REPLACEMENT)											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$24,000	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$20,500	\$17,820	\$202,320
debt service											
operating budget impact (BASED ON 1 cent = \$66,990):											.35
FY 22/23 TOTAL											\$24,000

PROJECT TYPE: 1717 REPLACEMENT

USEFUL LIFE: 15-20 YEARS

TOTAL PROJECT COST: \$170,000 (5-YR)/FULL REPLACE. \$850,000

NEW POSITIONS: N/A

DESCRIPTION: APPARATUS REPLACEMENT

OFFSETTING REVENUE: DEBT SERVICE/SALE OF REPLACED ASSET

JUSTIFICATION: *The life expectancy has been exceeded6+ and no longer adequate to provide and meet fire protection for the established fire district. Costs to operate equipment is essentially exceeding annual cost of debt service for new equipment.*

PLAN REFERENCE: *LUP Policy P. 112: Swansboro supports the continued public provision of fire protection to all citizens. Based on NFPA standards, fire protection may require 1.65 personnel, 0.2 vehicles, and 250 SQ FT. of facility space for every 1,000 persons.*

FUNDED IN FY 22/23

EXPENDITURES (1717 REPLACEMENT):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$25,000	\$790,000
debt service											
operating budget impact (BASED ON 1 cent = \$66,990):											1.27
FY 22/23 TOTAL											\$85,000

PROJECT TYPE: 1700 REPLACEMENT

USEFUL LIFE: 10 YEARS

TOTAL PROJECT COST: \$20,000 (5-YR)/FULL REPLACE. \$40,000

NEW POSITIONS: N/A

DESCRIPTION: CHIEF’S TRUCK REPLACEMENT

OFFSETTING REVENUE: SALE OF REPLACED ASSET

JUSTIFICATION: The life expectancy has been exceeded and no longer adequate to provide and meet fire protection for the established fire district. Costs to operate equipment is essentially exceeding annual cost of debt service for new equipment.

PLAN REFERENCE: LUP Policy P. 112: Swansboro supports the continued public provision of fire protection to all citizens. Based on NFPA standards, fire protection may require 1.65 personnel, 0.2 vehicles, and 250 SQ FT. of facility space for every 1,000 persons.

FUNDED IN FY 22/23

EXPENDITURES (1700 REPLACEMENT CHIEF'S SERVICE):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$40,000
fire & rescue comm.											
debt service											
operating budget impact (BASED ON 1 cent = \$66,990):											0.05
FY 22/23 TOTAL											\$4,000

FIRE		
FY 22/23 TOTAL CIP	\$113,000	1.68

PROJECT TITLE	FUNDING SOURCE	Capital Reserve Balance as of 6/30/21	Funding using ARP Funds	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
FORD F150 PICKUP	GF/EF		\$40,000			\$8,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$40,000
CHEVROLET K4500	GF/EF				\$96,000	19,200	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$192,000
TOYOTA TUNDRA	GF/EF	\$12,500				\$5,500	\$5,500	\$5,500	\$5,500	\$5,500					\$27,500
GMC SIERRA 1500	GF/EF	\$9,375				\$6,125	\$6,125	\$6,125	\$6,125	\$6,125					\$30,625
Ventrac 4500Z	GF/EF	\$6,166			\$6,166	\$6,166	\$6,166	\$6,166	\$6,166						\$30,830
ANNUAL BUDGET TOTAL		\$28,041			\$102,166	\$44,991	\$31,391	\$31,391	\$31,391	\$25,225	\$13,600	\$13,600	\$13,600	\$13,600	
5-YEAR CIP	\$241,330									CAPITAL ITEMS TOTAL					\$320,955

CAPITAL PROJECTS/PROGRAMS SUMMARY – PUBLIC WORKS

PROJECT TYPE: FORD F-150 PICKUP REPLACEMENT

TOTAL PROJECT COST: \$20,000 (5-YR)/COST \$40,000

DESCRIPTION: PUBLIC WORKS MAINTENANCE TRUCK

JUSTIFICATION: Due to amount of years in service, high hours and yearly maintenance cost.

PLAN REFERENCE: No specific reference made.

USEFUL LIFE: 10 YEARS

NEW POSITIONS: N/A

OFFSETTING REVENUE: ENTERPRISE FUND

PURCHASED IN FY 21/22- AMERICAN RESCUE PLAN ACT OF 2021 FUNDS AWARDED IN 2021

EXPENDITURES (FORD F150 PICKUP REPLACEMENT):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund/enterprise		\$8,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$40,000
offsetting revenue (sale)											
Debt service											
operating budget impact (BASED ON 1 cent = \$66,990):											0.00

FY 22/23 TOTAL	\$0.00

PROJECT TYPE: CHEVROLET K4500
TOTAL PROJECT COST: \$48,000(5-YR)/REPLACE. COST \$96,000
DESCRIPTION: PUBLIC WORKS EQUIPMENT

USEFUL LIFE: 20 YEARS
NEW POSITIONS: N/A
OFFSETTING REVENUE: ENTERPRISE FUND AND SALE OF REPLACEMENT ASSET

JUSTIFICATION: Due to amount of years in service, high hours and yearly maintenance cost.

PLAN REFERENCE: No specific reference made.

Funded in FY 22/23

EXPENDITURES (CHEVROLET K4500):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service	\$96,000										
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund/enterprise		\$19,200	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$9,600	\$96,000
offsetting revenue (sale)											
operating budget impact (BASED ON 1 cent = \$66,990):											1.43
FY 22/23 TOTAL											\$96,000

PROJECT TYPE: TOYOTA TUNDRA

TOTAL PROJECT COST: \$20,000(5-YR)/REPLACE. COST \$40,000

DESCRIPTION: PUBLIC WORKS EQUIPMENT

USEFUL LIFE: 10 YEARS

NEW POSITIONS: N/A

OFFSETTING REVENUE: ENTERPRISE FUND

JUSTIFICATION: Due to amount of years in service, high hours and yearly maintenance cost.

PLAN REFERENCE: No specific reference made.

Unfunded in FY 22/23

EXPENDITURES (TOYOTA TUNDRA):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund/enterprise		\$5,500	\$5,500	\$5,500	\$5,500	\$5,500					\$27,500
offsetting revenue (sale)											
operating budget impact (BASED ON 1 cent = \$66,990):											0.00
FY 22/23 TOTAL											\$0

PROJECT TYPE: GMC SIERRA

TOTAL PROJECT COST: \$20,000 (5-YR)/REPLACE. COST \$40,000

DESCRIPTION: PUBLIC WORKS EQUIPMENT

USEFUL LIFE: 10 YEARS

NEW POSITIONS: N/A

OFFSETTING REVENUE: ENTERPRISE FUND

JUSTIFICATION: Due to amount of years in service, high hours, and yearly maintenance cost.

PLAN REFERENCE: No specific reference made.

Unfunded in FY 22/23

EXPENDITURES (GMC SIERRA):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund/enterprise		\$6,125	\$6,125	\$6,125	\$6,125	\$6,125					\$30,625
offsetting revenue (sale)											
operating budget impact (BASED ON 1 cent = \$66,990):											0.00
FY 22/23 TOTAL											\$0

PROJECT TYPE: VENTAC 4500Z

TOTAL PROJECT COST: \$18,500 (5-YR)/REPLACE. COST \$37,000

DESCRIPTION: PUBLIC WORKS EQUIPMENT

USEFUL LIFE: 5 YEARS

NEW POSITIONS: N/A

OFFSETTING REVENUE: ENTERPRISE FUND/NCDOT

JUSTIFICATION: Provides more safety for staff while edging curbs.

PLAN REFERENCE: No specific reference made.

FUNDED IN FY 22/23

EXPENDITURES (VENTRAC 4500Z):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund/enterprise	\$6,166	\$6,166	\$6,166	\$6,166	\$6,166						\$30,830
offsetting revenue (sale)											
operating budget impact (BASED ON 1 cent = \$66,990):											.09
FY 22/23 TOTAL											\$6,166

PUBLIC WORKS	\$102,166	1.52
FY 22-23 TOTAL CIP		

POLICE															
PROJECT TITLE	FUNDING SOURCE	Capital Reserve Balance as of 6/30/21	Funding using ARP Funds	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
NEW PATROL CARS	GF		\$190,000		\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$76,000
NEW PATROL CAR S	GF				\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$76,000
REPLACE PATROL CARS	GF				#2 & #4		#4 & #10	#12 & #13	#1, #2, & #8		#3, #6, #11	#5, #9, & #7	#4 & #10	#12 & #13	
ANNUAL BUDGET TOTAL					\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	
5-YEAR CIP	\$76,000									CAPITAL ITEMS TOTAL					\$152,000

PURCHASE YEARS	REPLACING
FY 21-22	#5, #6, #7, #9, & #11
FY 24-25	#4 & #10
FY 25-26	#12 & #13
FY 26-27	#1, #2, & #8
FY 28-29	#3, #6, & #11

5 PATROL CARS PURCHASED IN FY 21/22- AMERICAN RESCUE PLAN ACT OF 2021 FUNDS AWARDED IN 2021

CAPITAL PROJECTS/PROGRAMS SUMMARY – POLICE

PROJECT TYPE: PATROL CARS (REPLACEMENTS)

USEFUL LIFE: 5 YEARS OR \$75,000 MILES

TOTAL PROJECT COST: TBD

NEW POSITIONS: N/A

DESCRIPTION: PATROL CAR

OFFSETTING REVENUE: SALE OF REPLACEMENT ASSET

JUSTIFICATION: Due to amount of years in service, high hours and yearly maintenance cost.

PLAN REFERENCE: LUP Policy P. 112: Swansboro supports the continued public provision of police protection to all citizens. Per a Federal Bureau of Investigation standard – a town per 268 persons is likely to need one additional police officer, 0.6 vehicles, and 200 SQ FT of facility space for law enforcement.

Funded in FY 22/23

EXPENDITURES (PATROL CARS):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$15,200	\$152,000
offsetting revenue (sale)											\$0
operating budget impact (BASED ON 1 cent = \$66,990):											.22
FY 22/23 TOTAL											\$15,200
POLICE											
FY 22/23 TOTAL CIP		\$15,200		0.22							

		INFRASTRUCTURE (PUBLIC STREETS)															
PROJECT TITLE	FUNDING SOURCE	Capital Reserve Balance as of 6/30/21	Funding using SCIF Funds	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	CIP	FEE IN LIEU	TOTAL
*SIDEWALK CONSTRUCTION	GF /FEE IN LIEU OF	\$9,676	\$100,000	\$116,634		\$214,098	\$82,683	\$82,683	\$82,683	\$82,683	\$82,683	\$82,683			\$710,196		\$710,196
MULTI-USE TRAIL (HAMMOCK BEACH ROAD)	GF																\$0
ANNUAL BUDGET TOTAL					\$0	\$214,098	\$82,683	\$82,683	\$82,683	\$82,683	\$82,683	\$82,683	\$0	\$0		\$710,196	
5-YEAR CIP	\$0									CAPITAL ITEMS TOTAL							

*SIDEWALK LOCATION/PROPOSALS HAVE BEEN IDENTIFIED AND RECOMMENDED BY THE STRATEGIC PLANNING COMMITTEE.

CAPITAL PROJECTS/PROGRAMS SUMMARY – PUBLIC STREETS

PROJECT TYPE: SIDEWALK CONSTRUCTION (PEDESTRIAN FACILITIES) USEFUL LIFE: 30 YEARS

TOTAL PROJECT COST: \$826,830 NEW POSITIONS: N/A

DESCRIPTION: COMPLETE GAPS IN ACCESSIBILITY OFFSETTING REVENUE:

JUSTIFICATION: A sidewalk proposal list has been developed identifying location/costs of sidewalks. STIP as identified below is not as impactful as once was, as all bicycle/pedestrian improvements are lumped in transportation projects as a whole (not a separate funding source dedicated).

PLAN REFERENCE: Land Use Policy P.58 – The development of bikeways, sidewalks and trails will be encouraged as part of new roadways and roadway expansions. Particular attention should be given to bicycle and pedestrian needs for inclusion in the State Transportation Improvement Program (STIP), including development of a bikeway plan (completed) within the planning jurisdiction. Numerous surveys in support of sidewalks. The Town should strive to connect all areas of the town, present and future, with sidewalks, walking paths and other off-road pedestrian ways to provide safe areas for walking, jogging and biking. Where possible, bikeways and bike paths shall be encouraged, but not at the expense of the pedestrian facilities. Ref. to stormwater in LUP regarding construction of these facilities.

Unfunded in FY 22/23

EXPENDITURES (*SIDEWALK CONSTRUCTION) PEDESTRIAN FACILITIES:											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund	\$0	\$214,098	\$82,683	\$82,683	\$82,683	\$82,683	\$82,683	\$82,683			\$710,196
sidewalk fee in lieu of											\$0
operating budget impact (BASED ON 1 cent = \$66,960):											0.00
FY 22/23 TOTAL											\$0

*SPECIFIC LOCATIONS WILL HAVE TO BE CONSIDERED IN PHASES. TOTAL SIDEWALK PROJECT COST IS APPROXIMATELY \$826,830. CAPITAL RESERVE \$116,634

PROJECT TYPE: MULTI-USE TRAIL ALONG HAMMOCK BEACH RD.

USEFUL LIFE: 30 YEARS

TOTAL PROJECT COST: \$TBD

NEW POSITIONS: N/A

DESCRIPTION: COMPLETE GAPS IN ACCESSIBILITY

OFFSETTING REVENUE:

JUSTIFICATION: Hammock Beach State Park has completed its strategic plan for expansion/development of park. Alternatives include a multi-use trail that runs parallel to Hammock Beach Rd. A trail head will be located at the location of 4-H Rd/Hammock Beach Rd. The Town of Swansboro owns right-of-way approximately at the terminus of Halls Creek Subdivision to 4-H Rd. If the trail can be developed within the right-of-way, in phases, it would connect developments along Hammock Beach Road to the State Park.

PLAN REFERENCE: Land Use Policy P.58 – The development of bikeways, sidewalks and trails will be encouraged as part of new roadways and roadway expansions. Particular attention should be given to bicycle and pedestrian needs for inclusion in the State Transportation Improvement Program (STIP), including development of a bikeway plan (completed) within the planning jurisdiction. Numerous surveys in support of sidewalks. The Town should strive to connect all areas of the town, present and future, with sidewalks, walking paths and other off-road pedestrian ways to provide safe areas for walking, jogging and biking. Where possible, bikeways and bike paths shall be encouraged, but not at the expense of the pedestrian facilities. Ref. to stormwater in LUP regarding construction of these facilities.

EXPENDITURES (*MULTI-USE TRAIL - HAMMOCK BEACH ROAD):											
TYPE:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
ex. debt service											
funding sources:											
type:	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
general fund											\$0
offsetting revenue											\$0
operating budget impact (BASED ON 1 cent = \$66,990):											0.00
FY 22/23 TOTAL											\$0

*SPECIFIC COST ESTIMATES/FEASIBILITY HAS NOT BEEN PERFORMED REGARDING CAPITAL PROPOSAL.

INFRASTRUCTURE PUBLIC STREETS FY 22/23	\$0	0.00
TOTAL CIP		

TOWN MANAGER RECOMMENDATION –

The following pages represent the recommendations of the Town Manager. These recommendations are based on the needs of each department as articulated by the Department Head, deliberations with the Town Board of Commissioners and weighted by the Town Manager. Included is the summary of the CIP, as well as descriptions of each project.

The total 5-year CIP as requested is \$1,697,977. The Town Manager considered debt policies, available outside funding and available General, Enterprise and Fire Fund resources to recommend the development of the five (5) year plan with an emphasis on FY 21-22 projects. The Town Manager is recommending a FY 22-23 CIP implementation of projects totaling \$248,866

ANNUAL BUDGET TOTAL	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	TOTAL
	\$240,366	\$518,389	\$313,074	\$313,074	\$313,074	\$306,908	\$295,283	\$295,283	\$212,600	\$150,420	\$2,958,471
5-YEAR CIP	\$1,697,977					CAPITAL ITEMS TOTAL					

958,